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Business Case Template – including Options Appraisal

Purpose of this document

This document summarises the benefits to be delivered by the project and demonstrates that these benefits can be realised through the project as proposed.

The business case will compare expected patient outcomes and financial cost of the current service with that of the revised service, using firm data where available and making clear assumptions where data is not available.

here data is not available.									
Senior Re	sponsible Of	ficer:							
Service D	evelopment	Lead:							
Clinical Le	ead:								
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Project al	igned to (Evi	idenc	e of National	& Loca	ıl Fit)				
MTP	_ 7 Pillars	F	oundations 4	Chang	e	_ Other			
Existing A	Existing Arrangements								
6 6									
Please specify the current service in place									
							=		
Strategic Risks									
Outline the	Outline the risks of continuing with this service, consider:								

Patient Experience

Quality & Safety

Service Sustainability

Service Demand

Finance

Equality Impact Assessment

Please refer to Health Board guidance

Options Appraisal - Option One

Proposal

Provide an outline of the option including:

How will the new service be delivered

By whom and what clinical / service expertise they have

When will the service operate

What is the volume of delivery and how does this match demand

Please include as appendices any technical documentation / evidence / service specification / flow charts.

Risks

Outline the risks of continuing with this service, consider:

Patient Experience

Quality & Safety

Service Sustainability

Finance

Benefits

Clinical Benefits:

Patient Benefits:

Staff Benefits:

Financial Benefits:

Capital Costs

Outline any capital costs including all IT hardware, estates, or equipment over £5k

Non-Recurrent Costs

Outline all initial start-up costs to commence the service

Recurrent Costs

Outline all on-going running costs including any changes over time anticipated

	Year 1	Year 2	Year 3	Year 4	Year 5
Recurrent Costs					

Savings

If you anticipate that the service will make savings elsewere these need to be identified and quantified. An explanation will be needed for any evidence to support this.

	Year 1	Year 2	Year 3	Year 4	Year 5
Savings					

Transfer in Funding

Please quantify the exact funding required for the delivery of the service.

	Year 1	Year 2	Year 3	Year 4	Year 5
Capital Costs					
Non-recurrent costs					
Resurrent costs					
Savings					
Balance					

Opportunity for Innovation

Identify anything that is particularly innovative or new about the service.

Option Appraisal - Option Two

Proposal

Provide an outline of the option including:

How will the new service be delivered

By whom and what clinical / service expertise they have

When will the service operate

What is the volume of delivery and how does this match demand

Please include as appendices any technical documentation / evidence / service specification / flow charts.

Risks

Outline the risks of continuing with this service, consider:

Patient Experience

Quality & Safety

Service Sustainability

Finance

Benefit	Benefit								
Clinical Benefit	ts								
Patient Benefits									
Staff Benefits									
Financial Bene	fits								
Capital Costs									
Outline any capi	tal costs	includin	g all IT	hardware	, esta	tes, or equip	omen	nt over £5k	
Non-Recurrent	Costs								
Outline all initia	l start-up	costs to	comme	ence the s	ervice	;			
Recurrent Cost	s								
Outline all on-going running costs including any changes over time anticipated									
	Year 1 Year 2 Year 3 Year 4 Year 5							Year 5	
Recurrent Costs									
Savings									
If you anticipate quantified. An e									ed and
	Year 1		Year	2	Ye	ar 3	Ye	ear 4	Year 5
Savings									
Transfer of Fur	nding								
Please quantify the exact funding required for the delivery of the service.									
Year 1 Year 2 Year 3 Year 4 Year 5						Year 5			
Capital Costs	Capital Costs								
Non-recurrent costs									
Recurrent costs									
Savings									
Balance									
Opportunity for Innovation									

Please add in as many options as appropriate following the same format. There should be at least 2 options – Preferred Option & Do Nothing

Identify anything that is particularly innovative or new about the service.

Preferred Option

Please state which of the options outlined above is your recommendation and why.

The following is based upon the preferred option:

Procurement / Commissioning

Procurement Strategy

Please specify how you will procure / commission the service and what procurement advice you have received

Risk Transfer

Please identify any risks inherent in the transfer of the service and how you will mitigate these.

Contract Length

Please state if this is an on-going service change or a pilot / project

Workforce & Personal Development (inc. TUPE & Pension)

Please identify any HR issues – take HR advice on this prior to submission

Project Management

Project Manager Time

Identify how the project will be managed during the development, implementation and delivery phase. Also identify any project managemt support needed for evaluation and reporting.

Completion Schedule

Outline the timeline for implementation of the project

Contingency Plan

Please identify any contingencies identified to mitigate risks outlined in your preferred option appraisal.

Evaluation of Service

How will the service be evaluated and which group will this be reported to.

Evaluation of Benefit	Performance Indicator	Method of Measurement	Frequency of Measurement
Clinical			
Patient Experience			
Finance			

Othe (Specify)								
Summary of Project	Summary of Project Objectives							
Achievement of exp	ected benefits							
Refer to the benefits	outlines in the proposal o	or business case approved su	ıbmission					
Financial Costs & B	Benefits							
Cost of the scheme								
Benefits of the scher	me							
Unexpected benefits								
Unexpected problems								
Patient Engagement								
Recommendations for Action								