Enghraifft o Arfarniad o Opsiynau Clwstwr - Pecyn 7

Cluster Option Appraisal (Sample)

Once the assessment criteria are developed, each is assigned a weighting (high/medium/low) to demonstrate their level of importance.

Of the criterion that were considered of high level importance, several are assigned 'gateway criteria' status – meaning that if a long-listed option cannot satisfy the requirement, it cannot progress to the short list of options. Full details of the assessment criteria and scoring mechanism are provided below:

		Weighting	Gateway	High score (10 pts)	Medium score (5 pts)	Low score (0 pts)
	rability: Ability of model to					
1.1	Maintain individual GP Practice independent contractor status/autonomous decision making	Н	Y	Option enables each GP Practice to maintain their independent contractor status and ability to make autonomous decisions	N/A	Option does not enable each GP Practice to fully maintain their independent contractor status and ability to make autonomous decisions
1.2	Employ staff directly	Н	Y	Option enable the model to direct employ staff	N/A	Option does not enable the model to direct employ staff
1.3	Enter into formal contracts with third parties	Н	Y	Option enables the model to enter into contracts with external third parties	N/A	Option does not enable the model to enter into contracts with external third parties
1.4	Influence LHB and LA policy / decision making through a collective voice	Н		Option will lead to the creation of an incorporated body that provides the opportunity for all GP Practices to be represented equally	N/A	Option will not lead to the creation of an incorporated body that provides the opportunity for all GP Practices to be represented equally

1.5	Maintain strong	M	Option allows for	N/A	Option does not
	links with external		external (out of		allow external (out
	stakeholders (e.g.		scope)		of scope)
	patients, VCS		stakeholders to		stakeholders to
	organisations etc.)		play a role in the		play a role in the
			ownership and		ownership and/or
			/or governance of		governance of the
			the new model		new model

		Weighting	Gateway	High score (10 pts)	Medium score (5 pts)	Low score (0 pts)
Viability: Ability of new model to						
2.1	Directly enter into agreements regarding a range of LHB/NHS funding (GMS, Section 50 etc.)	Н	Y	Option enables the model to enter directly into GMS/Section 50 contracts	Option enables the model to enter into GMS/Section 50 contracts as a sub- contractor	Option does not enable the model to enter into GMS/Section 50 contracts, or become a subcontractor in such agreements
2.2	Provide flexibility re use of surpluses, including (in the long term) profits being distributed to GP Practices to support their Sustainability and resilience	H		Option allows for surpluses to be distributed to the individual GP Practices that own the model	N/A	Option does not allow for surpluses to be distributed to the individual GP Practices that own the model

		Weighting	Gateway	High score (10 pts)	Medium score (5 pts)	Low score (0 pts)
Feasibility: Ability of new model to						
3.1	Achieve the required	Н		Option enables the new model to	N/A	Option does not enable the new

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	pensionable status		achieve the required level of pensionable status, allowing staff to continue to contribute to their existing NHS Pension scheme		model to achieve the required level of pensionable status, not allowing staff to continue to contribute to their existing NHS Pension scheme
3.2	Flexibly allocate staff and manage resources across the Cluster	Н	Option enables (via its inherent characteristics) the ability for GP Practices to allocated staff/manage resources across the Cluster	Option provides some scope (via its inherent characteristics) for GP Practices to allocated staff/manage resources across the Cluster	Option does not demonstrate the ability (via its inherent characteristics) for GP Practices to allocated staff/manage resources across the Cluster
3.3	Establish formal links with other Clusters and GP Practices	M	Option promotes (via its inherent characteristics) links with other Clusters and GP Practices	Option provides some/limited scope (via its inherent characteristics) for links with other Clusters and GP Practices to be established	Option provides no scope (via its inherent characteristics) for links with other Clusters and GP Practices to be established
3.4	Allow for GP Practices to join / leave over time	M	Option provides a flexible ownership structure that allows GP Practices to either become part of or leave the model's ownership and / or governance structure	N/A	Option does not provide a flexible ownership structure that allows GP Practices to either become part of or leave the model's ownership and/or governance structure
3.5	Establish by April 2017	М	Option can realistically become	N/A	Option cannot realistically become

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(preferred		operational on	operational on	
timescale)		1st April 2017	1st April 2017	

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RCGP Primary Care Federations putting patients First

Kings Fund Toolkit to Support the Development of Primary Care Federations

Following the options appraisal stage, two important stages are required to ensure the establishment of a viable and sustainable organisation – business planning and transition. The journey to establishment is summarised in the diagram below, along with the indicative dates relating to this project.

1** April 2017	Establishment	Go live
March 2017	Transition	Asset transfer Novation/ termination of contracts Staff/pensions transfer Legal set up Agree governance docs and contracts model model Board
		Decision Milestone 2
Jan-Feb 2017	Business planning	 Visioning Market analysis Service analysis Legal form/governance The team Operating model Comms planning Financial modelling Finalementation Plan Salient issues
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Oct-Dec 2016	Options Appraisal	strengths of each practice Vision and objectives/intended benefits Service design & operating model Financial model Ownership and governance arrangements Relationship with LHB and GP Partners LONGlist/shortlist Develop proposition(s) Assessment criteria Valentify most suitable option