Three Year Cluster Network Action Plan 2017-2020

Blaenau Gwent East Neighbourhood Care Network 2018-19



Strategic Aim 1: To understand and highlight actions to meet the needs of the population served by the Cluster Network

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
1.1 Citizen Communication and Engagement Links to: IMTP SCP1 – Improving Population Health and Well Being: 1.6.8 – Patient Engagement and Partnership	Years 1,2 & 3 NCSM / NCSSO	Wider stakeholder feedback to influence locality planning.	 Action/Measures: Ensure NCN Cluster is utilising the available resources across the wider NCN partner organisations. Attend two engagement events per Financial Year to develop wider identification of issues and input to the NCN Plan. Work closely with ABUHB Engagement Team. Progress:	
1.2 Improvement of Community Health and Well Being Links to: IMTP SCP1 – Improving Population Health and Well Being IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being IMTP SCP4 – Mental Health and Learning Disabilities	Years 1,2 & 3 NCSM / NCSSO	Baseline intelligence to underpin and support NCN National Priority Area review.	 Action/Measures: Enhance links with services to improve Children and Young people's access to services. Strengthen and develop Primary Care Mental Health Support Services & Child and Adolescent Mental Health services for the NCN. Integration at practice level between Primary Care and the PCMHSS. Develop links with LA based Well Being Advisors and Community Connectors. Investigate the feasibility of basing Community Connectors and Well Being Advisors in Practices / Community Hubs. Review local NCN wide data for mental health issues, prevalence for depression, anxiety eating disorders and Available services pathways. Progress: Progress: 	
1.3 Dementia Services Links to: IMTP SCP1 – Improving Population Health and Well Being IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being	Years 1,2 & 3 NCN Lead, Borough Manager, NCSM / NCSSO	Compliance with Dementia Strategy Plan for Wales and development of a local implementation plan for the Blaenau Gwent NCNs.	 Action / Measures: Develop a multi-agency, multi-stakeholder local action plan for consultation, discussion, finalising and implementation across the NCN footprint. Obtain usage figures from GAVO. Arrange refresher training for NCN members. Progress: 	

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
IMTP SCP4 – Mental Health and Learning Disabilities			•	
Disabilities				
1.4 Obesity	Years 1, 2 & 3	To reduce levels of	Action / Measures:	
		obesity in ante-natal	NCN to consider a multi-agency childhood obesity workshop aligned to	
Links to:	Public Health Wales	women with a BMI>30	Public Health Team work plan	
IMTP SCP1 – Improving Population	NERS	& children aged 0-4	(
Health and Well Being	Midwives	years. Pregnant	Pregnancy) exercise scheme.	
IMTP SCP2 – Delivering an Integrated System of	Health Visiting	women & children		
Health, Care and Well Being	NCN Partners	who are overweight or	Baseline of activities going on at present.	
	LEA	obese can access schemes designed to	Progress with a Blaenau Gwent based Childhood Obesity Strategy	
		support weight loss	B	
		Support Weight 1033	Progress:	
1.5 Ensure Population is immunised	Years 1,2 & 3	Improve uptake of	Actions / Measures:	
against infectious diseases	,	Childhood	 Monitor uptake of Childhood Immunisations across the NCN. 	
	NCN Lead	Immunisations	Share good practice.	
Links to:			Immunisation of Vulnerable Older People.	
IMTP SCP1 – Improving Population Health and Well Being			Influenza –arrange BG East Influenza planning meeting.	
			Monitor Childhood Immunisations queue and note bottlenecks via NCN agenda item.	
			All relevant at risk groups are identified and notified of their	
			appointment for immunisation.	
			Processes to be put in place to immunise those at risk groups who miss	
			their appointments.	
			Use Core Performance Reports from Divisional Performance Team to	
			measure uptake.	
			Progress:	
			•	
1.6 Improving Diabetes Education	Years 1,2 & 3	Improved citizen	Actions / Measures:	
and Prevention for citizens		access to, and uptake	To explore collaborative working with 3rd Sector organisations (Diabetes)	
	NCN Lead	of, available support	UK) re: diabetes education and prevention	
Links to:		and resources.		

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
IMTP SCP1 – Improving Population Health and Well			Progress:	
Being			•	
1.7 Smoking Cessation	Years 1,2 & 3	Increased numbers of	Action/Measures:	
	Stop Smoking Wales;	staff who have access	Offer / support / encourage brief Intervention training for all staff	
Links to:	Public Health Wales;	to brief intervention	Ensure all practices have a Smoking Champion to link with SSW	
IMTP SCP1 – Improving Population Health and Well Being	Community	training	Increase Pharmacies providing Level 3 Smoking Cessation	
	Pharmacies			
		Increased access for	Progress:	
		patients to staff	•	
		trained in brief		
		intervention		
		techniques		
		Patients will be		
		motivated to make a		
		quit attempt and will		
		receive effective		
		treatment to quit		
		smoking		

Strategic Aim 2: To ensure the sustainability of core NCN services and access arrangements that meet the reasonable needs of local patients including any agreed collaborative arrangements

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
2.1 Citizens have equitable access	Years 1,2,3	Shortfalls in services	Action/Measures:	
to sustainable services across the		identified and fed back	Raise awareness with relevant provider services where deficits are	
NCN.	NCN Lead	to relevant partners to	identified.	
		address	• NCN team analysis of Practice Development Plans (PDPs) &	
Links to:			Sustainability Risk Matrices to identify pressure points.	
IMTP SCP2 – Delivering an Integrated System of			,, ,, ,, , ,, , , ,, , , ,, , ,, , ,, , ,	
Health, Care and Well Being				
IMTP SCP7 – Service Sustainability			Progress:	

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
2.2 Training & Development Links to: IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being IMTP SCP7 – Service Sustainability	Years 1,2,3 NCN Lead	NCN, multi-agency membership workforce needs mapped, training needs identified and prioritised for action.	Action/Measures: • Engage with NCN partners to identify training needs. • Prioritise requirements and signpost to available funding streams. Progress: •	
2.3 Embrace future development opportunities for the NCN Team and ensure it is resourced to deliver its Agenda. Links to: IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being IMTP SCP7 – Service Sustainability	Years 1,2 & 3 NCN Lead / NCSM / NCSSO	Flexibility within the NCN for the wider membership Teams to access timely training and development opportunities.	Action/Measures: Regular meetings to review performance, actions for delivery and potential bottlenecks. Report back to NCN Lead. Progress: •	
2.4 Improve utilisation of available data sources Links to: IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being IMTP SCP7 – Service Sustainability	Years 1,2 & 3 NCSM / NCSSO	Directory of known and new data resources produced for NCN Support Team to utilise and analyse in support of NCN activities.	 Action/Measures: Re-focus the NCN Core Report for Blaenau Gwent to reflect the actions for the 2018/19 Plan, where possible and reasonable. Review content of Local Authority Sustainability of Future Generations Assessment – use as wider determinants of health. Identify issues raised in PDPs and action / signpost, as appropriate. Progress: Progress: Progress: 	
2.5 Resilience for winter preparedness and emergency planning Links to: IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being IMTP SCP7 – Service Sustainability	Years 1,2 & 3 NCN Lead	Clarity for processes followed for NCN footprint services in the event of adverse weather and emergency situations.	 Action/Measures: Encourage all residents to be up to date with their vacc and imms. Practices to have an up to date contingency plan. NCN stakeholders / partners to have up to date contingency plans. Engagement with BG multi-agency Local Resilience Forum NCN partners to be involved in wider winter contingency planning Progress: • 	

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
2.6 Integrated Wellbeing / Community Resilience / Integrated Working Links to: IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being IMTP SCP7 – Service Sustainability 2.7 Care Navigation Links to: IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being IMTP SCP7 – Service Sustainability	Years 1,2 & 3 NCN Lead / NCSM / NCSSO Years 1,2 & 3 NCN Leads	Planning and implementation of services between NCN members that avoids duplication of provision. Development of a comprehensive Blaenau Gwent Eastwide network of nonmedical service provision to which referrals and self-referrals can be made.	 Action/Measures: NCN to ensure developments for the Emerging Model of Care and the Care Closer to home programmes are noted and reflected in the Action Plan as necessary. Further develop integration of services through the Blaenau Gwent Integrated Partnership forum and extend multi-organisational input and discussion at NCN and wider meeting levels Adopt local direction of multi-agency Integrated Well Being Implementation programme. Progress: Develop and understand the Social Prescribing model. Communicate model across resident populations. Strengthen Care Navigation / Social Prescribing links. 	nao nating
2.8 Workflow Optimisation Links to: IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being IMTP SCP7 – Service Sustainability	Years 1,2 & 3 NCN Lead / David Minton	Option appraisal and recommendations on a preferred workflow optimisation model for NCN use, and procurement of chosen option.	Action/Measures: Explore different models of workflow optimisation. Active signposting / patient navigation. Produce option appraisal with recommendations. Trial / implement chosen option. Progress: •	

Strategic Aim 3: Planned Care- to ensure that patient's needs are met through prudent care pathways, facilitating rapid, accurate diagnosis and management and minimising waste and harms. To highlight improvements for primary care/secondary care interface.

Objective	For completion by:-	Outcome		RAG Rating
3.1 Ensuring that changes in service development are planned in partnership with hospital based services Links to: IMTP SCP6 – Planned Care		Clearer and more accessible links with secondary care leads will be developed via the NCN Management Team.	 Update NCN members on six monthly basis. NCN Teams to be involved with Clinical Futures developments. 	
			Progress: •	

Strategic Aim 4: To provide high quality, consistent care for patients presenting with urgent care needs and to support the continuous development of services to improve patient experience, coordination of care and the effectiveness of risk management. To address winter preparedness and emergency planning.

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
4.1 Frailty - establish frailty demand	Years 1,2 & 3	Baseline intelligence to	Action/Measures:	
and usage prevalence on an NCN		underpin and support	Monitor referral rates to Frailty on an NCN and individual Practice basis.	
wide basis and available service	NCSM / NCSSO	NCN National Priority	Frailty Manager to make presentation to NCN members.	
pathways		Area review.	Frailty Team to undertake individual Practice visits.	
Links to: IMTP SCP5 – Urgent and Emergency Care			Progress:	
4.2 Appropriate Use of YAB Minor	Years 1,2 & 3	Informed use of	Action / Measures:	
Injuries Unit		appropriate services	Monitor activity data on a quarterly basis.	
	NCSM / NCSSO	by Population		
Links to:			Progress:	
IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being			•	
IMTP SCP5 – Urgent and Emergency Care				
4.3 Welsh Eye Care Services (WECS)	Years 1,2 & 3		Action / Measures:	
			Monitor activity data on a quarterly basis.	
Links to: IMTP SCP2 – Delivering an Integrated System of	NCSM / NCSSO		Progress:	
Health, Care and Well Being			Initial enquiries made regarding available WECS data and in what format and	
MATE SCOTE Manual and Employee			to what detail it is held.	
IMTP SCP5 – Urgent and Emergency Care				

Strategic Aim 5: GP Contractual Priorities

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
5.1 Flu reporting	31.03.19.	Increased uptake in	Action/Measures:	
Links to:		immunisations by 5% across NCN Resident	r	
Quality Outcomes Framework, Cluster Network Domain, 2018-19		Population.	Progress:	
			•	

Strategic Aim 6: Medicines Management & Pharmacy

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
6.1 Medicines Management	Years 1,2 & 3	Performance	Action / Measures:	
		Management and	Regular updates provided by NCN Pharmacy Technician at NCN	
Links to:	NCN Lead,	analysis of the NCN	meetings	
IMTP SCP7 – Service Sustainability	Prescribing Lead,	prescribing budget and	Take action on outlier results.	
	GP Practices	delivery of the		
		Medicines	Progress:	
		Management Plan	•	
6.2 Pharmacy input to General	Years 1,2 & 3	Medication switches	Action / Measures:	
Practices		will be identified and	Regular updates provided by NCN Practice Pharmacist at NCN meetings.	
	NCN Lead,	implemented to	Take action on outlier results.	
Links to:	Prescribing Lead,	provide the most		
IMTP SCP7 – Service Sustainability	GP Practices	effective and cost	Progress:	
		efficient treatments	•	
		for residents.		
6.3 Community Pharmacy	Years 1,2 & 3	Community	Action / Measures:	
		Pharmacists ensure	Community Pharmacists to undertake Care Home staff flu vaccinations.	
Links to: IMTP SCP2 – Delivering an Integrated System of	NCN Lead,	compliance with NCN	Community Pharmacists to be invited to attend the East NCN flu	
Health, Care and Well Being	Prescribing Lead,	activities via the	planning meeting	
	GP Practices	national Community		
IMTP SCP7 – Service Sustainability		Pharmacy Contract.	Progress:	
			•	

Strategic Aim 7: Governance.

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
7.1 Clinical Governance Toolkit	Annual	Clinical Governance	Action / Measures:	
		Toolkit completed and	Encourage practices to undertake and complete the toolkit.	
Links to:	Practices	learning outcomes		
IMTP Enabler 3.16 - Governance		identified and	Progress:	
		discussed with peers.	•	
7.2 Information Governance	Annual	Information	Action / Measures:	
		Governance toolkit	Nominated Blaenau Gwent Locality Team DPO to have an overview of	
Links to: IMTP Enabler 3.16 - Governance	Practices	completed and	NCN GDPR activities.	
INTERPRETABLE 3.16 - Governance		learning outcomes		
		identified and	Progress:	
		discussed with peers.	•	
7.3 General Data Protection	Annual	Blaenau Gwent GDPR	Action / Measures:	
Requirements		processes completed	Encourage practices to undertake and complete the toolkit.	
	DPO	and implemented in		
Links to: IMTP Enabler 3.16 - Governance		accordance with new	Progress:	
HWITE LINGUIST 3.10 - GOVERNANCE		Regulations.		

Strategic Aim 8: Issues with a watching brief for the NCN, not priorities

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Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
8.1 Pulmonary Rehabilitation	Years 1,2 & 3	Potentially there will	Action / Measures:	
		be a locally available	ABUHB to consider the feasibility of provision of a locally available	
Links to:	ABUHB Divisional	Pulmonary	Pulmonary Rehabilitation Service in Blaenau Gwent	
IMTP SCP1 – Improving Population Health and Well Being	Colleagues, Thematic	Rehabilitation service		
	Leads	provision for Patients	Progress:	
IMTP SCP – Management of Major Health Conditions - 3.3.3. – Heart Disease		within the NCN	•	
Conditions - 3.3.3. – Heart Disease		Network.		

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
		Reduced waiting time from referral. Reduced travel for patients.		
8.2 Direct Access Physiotherapy / OAK / LBP Schemes Links to: IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being IMTP SCP7 – Service Sustainability	Years 1,2 & 3 Physiotherapy Department, ABUHB	Improved access to Physiotherapy Services for local resident populations.	 Action/Measures: Re-focus the NCN Core Report for Blaenau Gwent West to reflect the actions for the 2017/18 Plan, where possible and reasonable. Review content of Local Authority Sustainability of Future Generations Assessment – use as wider determinants of health. Identify issues raised in PDPs and action / signpost, as appropriate. Progress: Progress: 	
8.3 Screening Links to: IMTP SCP1 – Improving Population Health and Well Being IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being	Years 1,2 & 3 Public Health Wales	Improved uptake by the resident population of the NCN of screening programmes offered through Public Health Wales.	 Action/Measures: Undertake an awareness raising campaign. Arrange screenings to be held locally wherever possible. Receive feedback from screening services about numbers screened and positive results detected. Progress:	
8.4 Learning Disabilities Links to: IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being	Years 1,2 & 3 Learning Disabilities Teams, ABUHB and BGCC	Reconciliation of Learning Disability residents across Local Authority and Primary Care services in Blaenau Gwent East.	 Action/Measures: Work with Social Services to reconcile Registers. Use reconciled register to contact patients and invite in for an annual review. Work with LD support providers, such as Reach. Visit new model accommodation to give information and promote uptake. Develop 'Bite Size' Community Health Champions Programme on LD health vulnerabilities and individuals taking-up annual reviews Progress: 	

For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
Years 1, 2 & 3	Updated intelligence	Action/Measures:	
GDAS Kaleidoscope	on substance and alcohol misuse within Blaenau Gwent.	 Quarterly performance reports from GDAS / Kaleidoscope and Local authority services. Progress: 	
On-going	Informed strategic	Action/Measures:	
Blaenau Gwent LA	direction from Local Partnership Board members and stakeholders to inform developing NCN Plans.	 Receive minutes and reports from Blaenau Gwent LA re: Partnership Board and Sub Group meetings for reference and influence on developing NCN Plans. Progress: 	
On-Going	Informed Gwent wide	Action/Measures:	
Greater Gwent Partnership Board	strategic direction from Local Partnership Board members and stakeholders to inform developing NCN Plans.	 Receive minutes and reports from Greater Gwent Partnership Board re: Board and Sub Group meetings for reference and influence on developing NCN Plans. Progress: 	
On-going Assistant Medical Director	Informed strategic direction from Gwent wide clinical Leads to inform developing NCN Plans.	Action/Measures: Receive minutes and reports from NCN Clinical Leads meetings for reference and influence on developing NCN Plans. Progress: •	
On-going	Informed strategic	Action/Measures:	
	direction from Welsh Government to inform developing NCN Plans.	 Receive minutes and reports from Welsh Government for reference and influence on developing NCN Plans. Progress: 	
	GDAS Kaleidoscope On-going Blaenau Gwent LA On-Going Greater Gwent Partnership Board On-going Assistant Medical Director	GDAS Kaleidoscope Informed strategic direction from Local Partnership Board members and stakeholders to inform developing NCN Plans. On-Going Greater Gwent Partnership Board Fartnership Board Greater Gwent Partnership Board Greater Gwent Partnership Board Informed Gwent wide strategic direction from Local Partnership Board members and stakeholders to inform developing NCN Plans. On-going Informed strategic direction from Gwent wide clinical Leads to inform developing NCN Plans. On-going Informed strategic direction from Gwent wide clinical Leads to inform developing NCN Plans. On-going Informed strategic direction from Welsh Government to inform	on substance and alcohol misuse within Blaenau Gwent. Kaleidoscope On-going On-Goi

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
8.10 Gwent Local Medical Council Guidance Links to: IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being IMTP SCP7 – Service Sustainability and Regional Collaboration	On-going	Informed strategic direction from the Gwent Local Medical Council to inform developing NCN Plans.		
8.11 Care Closer to Home updates Links to: IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being IMTP SCP7 – Service Sustainability and Regional Collaboration	On-going CC2H Planning Team	Informed strategic direction from Gwent wide clinical Leads to inform developing NCN Plans.		
8.12 Older People's Services / Intergenerational Work Links to: IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being IMTP SCP7 – Service Sustainability and Regional Collaboration IMTP Enabler 3.8 – Older People	On-going OP Commissioner	Informed strategic direction and recommendations to inform developing NCN Plans and Borough Team wide work programmes.	Action/Measures: Receive minutes and reports from the Older People's Services Commissioner for reference and influence on developing NCN Plans. Progress: •	
8.13 Sustainability of Future Generations Act Activities Links to: IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being IMTP SCP7 – Service Sustainability and Regional Collaboration	On-going IPB		Action/Measures: Receive minutes and reports from Greater Gwent Partnership Board re: Board and Sub Group meetings for reference and influence on developing NCN Plans. Progress: •	

Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
8.14 Social Services and Well Being	On-going		Action/Measures:	
Act Activities Links to: IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being IMTP SCP7 – Service Sustainability and Regional Collaboration	ІРВ		 Receive minutes and reports from Greater Gwent Partnership Board re: Board and Sub Group meetings for reference and influence on developing NCN Plans. Progress: • 	
8.15 Promote and raise awareness of	On-going	Raised awareness of	Action/Measures:	
the Local Oral Health Action Plan.		the existence of the	Raise publicity for LOHAP across the NCN.	
Links to: IMTP SCP2 — Delivering an Integrated System of Health, Care and Well Being IMTP SCP7 — Service Sustainability and Regional Collaboration	Divisional Primary Care Dental Services Team	LOHAP for the wider NCN membership.	 Circulate information complementing the programme e.g. materials from MEND promoting healthy diet Progress: 	
8.16 Estates and Accommodation	Years 1,2 & 3	NCN member estates	Action/Measures:	
Links to: IMTP SCP7 — Service Sustainability and Regional Collaboration	NCN Lead	are fit for purpose in the delivery of the NCN agenda.	 Consider comments made in PDPs from Practices. Establish what can be supported and what can't. Option appraisal paper developed with recommendations. Primary Care Team to consider appraisal and decide next steps. Progress: 	
8.17 Diabetes Pathway	Years 1,2 & 3	Prompt referral of	Action:	
Links to: IMTP SCP3 – Management of Major Health Conditions – 3.3.5 Diabetes	NCN Lead Practices, PCDSN Team, Third Sector	patients presenting with symptoms attributed to possible diabetes	 To continue to support the ABUHB Integrated Diabetes Pathway To engage with partner services to improve citizens' understanding of warning symptoms 	
			Progress:	
9.19 Cofoguarding of surfaceable	Voors 1 2 9 2	Raised awareness of	• Action:	
8.18 Safeguarding of vulnerable people, all ages	Years 1,2 & 3	detecting and	• To continue to support the ABUHB and BGCC Safeguarding processes,	
people, all ages	NCSM / NCSSO	preventing	respectfully	
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Objective	For completion by:-	Outcome	Action, Progress to date & Measures	RAG Rating
Links to: IMTP SCP2 — Delivering an Integrated System of Health, Care and Well Being IMTP SCP4 — Mental Health and Learning Disabilities	ABUHB BGCC	safeguarding issues within Blaenau Gwent	 Notify NCN members of available training events and courses Progress: 	
IMTP SCP7 – Service Sustainability and Regional Collaboration				
8.19 Violence against Women and Domestic Abuse Links to: IMTP SCP2 – Delivering an Integrated System of Health, Care and Well Being	Years 1,2 & 3 NCSM / NCSSO ABUHB BGCC	Raised awareness of issues involved with Violence Against Women and Domestic Abuse within Blaenau Gwent	 Action: To inform NCN members of services provision developments in relation to Violence against Women and Domestic Abuse Notify NCN members of available training events and courses Progress: 	
IMTP SCP4 – Mental Health and Learning Disabilities IMTP SCP7 – Service Sustainability and Regional Collaboration			•	

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